



NSTF Wells Task Force

Attendees:

13th September 2021

Simon Roddy, Shell
Brenda Wyllie, OGA
Pauline Innes, OGA
Peter Wilson, Valaris
Keith Wise, OGUK
Ben Heidenreich, Chrysaor
Doris Reiter, BP
Ian Ferguson, Shell
Gerry Copper, Harbour
Luc Fambon, Total
Chris Wark, CNRI
Martin White, Halliburton
Marian Bruce, OGA (Secretariat)

Apologies:

Claus Vissing-Jorgensen, Total

Agenda

- Welcome
- Safety Moment
- Introduction of the Wells Task Force (WTF) participants
- Reminder of why we are here
- General Discussion:
 - What has been working well over the past couple of years?
 - What should we stop doing?
 - How engaged are we in net zero agenda?
 - General communications, are we connecting with the Wells Community?
 - Website hosting, should we continue to host on OGA website or is there a better alternative?

Welcome

- Simon opened the meeting and welcomed those who were attending in person and those attending virtually.

Safety Moment



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- Brenda provided the safety moment. To be mindful and look after your own safety and welfare and that of others as we return to face to face meetings.

Introduction of Task Force members

- Task force members introduced themselves.
- Gerry Cooper, Vice President Wells, Harbour Energy has joined the task force. Gerry has extensive knowledge of the oil and gas industry and wells. Gerry will lead the decommissioning sub-group.

Reminder of why we are here

- The WTF communication pack provides a good explanation of the purpose of the task force.
- From data collected via the UK Stewardship Survey in 2018 the OGA published the Wells Strategy, Wells Expectation, and the Wells Insight Report.
- These reports highlighted some problem areas, leading to the North Sea Transition Steering Group request to establish the Wells Task Force with the purpose of increasing the efficiency of the drilling sector and create a business case for change.
- Five WTF work groups were established:
 - Improving Partnerships
 - Right Scoping
 - Waste Removal
 - Reservoir and Optimisation
 - Decommissioning
- KPIs for each work group were identified to measure and monitor progress.

Discussion

- There has been some very good work carried-out by the work groups, but there have also been some things that haven't worked so well. E.g. some of the data coming forward from the OGA has been slow, Brenda is trying to address this and has been working closely with OGUK who have provided data analysts. The volume of data is huge and distilling the information down is not straightforward. Brenda has concerns regarding how to get year on year comparisons of the data to see what impact the task force is having and identify if the work groups are working on the correct things.
- It was highlighted that access to data would help to ensure that the task groups were focussing in the correct areas. However, it was recognised that the task groups could have done a better job in identifying what data they required.



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- Task groups need to be disciplined and set out what data is required and from which source.
- For the Reserves and Wells Optimisation work group initial progress had been slow because they were waiting for the Wells Insight Report to be published. OGUK provided help to analyse data which has identified good insights which provided a starting point for the groups work. It was asked if this could be replicated to allow a deeper dive into the data.
- It was suggested that the work groups may need to be reviewed/refreshed to make sure they were working on the areas that held the biggest challenges.
- It was also suggested that task groups could focus on KPI's where the data is readily available. This would allow progress to be monitored.
- KPI's will need to be aligned to industry.
- It may be appropriate to merge task groups where there is an overlap.
- It was suggested that another landscaping exercise could be carried out across the work groups and other industry groups.
- We need to be clear on what success looks like for the WTF.
- The waste removal task group also had problems with the granularity of the data available.
- Anonymised data sometimes means that it is difficult to get useful insights which is a barrier. As an operator group would it be possible to collaborate in a different way?
- There are examples of where operators are sharing data and example of this is decommissioning where there are plans to share data.
- Is there a case to share with industry what the current position is and what the ambitions are? High level data is available which would allow this.
- The question was asked if task groups could focus on one area where progress can be measured?
- It was suggested that the task force could have a headline about efficiency improvements in wells activity, then think about suitable metrics for the work groups.
- Work groups do have metrics/objectives, but these will need to be updated.
- Is there one slide that shows which the metric/objectives are for each work group.
- **Action Point:** Keith Wise to circulate the current material and each task group lead to identify one compelling KPI target which drives towards the WTF's ambition to make the wells industry more efficient.

AOB

- There was no AOB.



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Meeting Actions

1. Keith Wise to circulate currently material and each task group lead to identify one compelling KPI target which drives towards the WTF's ambition to make the wells industry more efficient. – Keith Wise and Task Group leads – by next meeting.

Previous meeting Actions

1. Task group leads to review the TOR's for the work groups to see where net zero should be incorporated. – Task group leads – ongoing and incorporate into the new action to review KPI's
2. WTF member to make suggestions to Luc for new members of the Waste Removal Task Group – All TF members – ongoing suggested a linkedIn post to generate interest.